COLLECTIVE AGREEMENT

BETWEEN

PIEDMONT HAWTHORNE AVIATION (hereinafter called the "Company")

and

THE INTERNATIONAL ASSOCIATION OF MACHINISTS AND AEROSPACE WORKERS
TRANSPORTATION DISTRICT 140
AND LOCAL LODGE 2413
(hereinafter called the "Union")



Effective April I, 2003 through March 31, 2006

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ARTICLE 1 PURPOSE

1.01 The purpose of this Agreement is to define the relations between the Company and the Union, the wages and working conditions of employees of the Company represented by the Union, and the means by which complaints, grievances and disputes shall be disposed of promptly and equitably with a minimum of time lost.

ARTICLE 2 RECOGNITION

- 2.01 The Company agrees to bargain exclusively with the Union in respect of employees covered by this Agreement.
- 2.02 This Agreement covers all employees of Piedmont Hawthorne Aviation in <u>Ontario</u>, save and except supervisors, persons above the rank of supervisor and sales and office staff.

ARTICLE 3 THE RIGHTS OF MANAGEMENT

- 3,01 The Union acknowledges that it is the exclusive function of the Company to:
 - (a) Maintain order, discipline, efficiency and to set down all Company policies and procedures.
 - (b) Hire, discharge, classify, transfer, promote, demote, lay-off and discipline employees provided that a complaint that an employee with seniority has been so dealt with without reasonable cause may be the subject of a grievance which shall be settled as hereinafter provided.
 - (c) Manage the industrial enterprise in which the Company is engaged and without restrictingthe generality of the foregoing, to determine the number and location of plants, the products to be manufactured, methods of manufacturing, schedules of production, the kinds and locations of machines and tools to be used, processof manufacturingand assembling, the engineering and designing of its products, the control of materials and parts to be incorporated in the products produced and methods of overhaul and servicing of aircraft, the extension, limitation, curtailment or cessation of operations to study and introduce new products, methods, processes, materials and facilities, and to make rules and regulations covering the operation of its business providing they are not inconsistent with the provisions of this Agreement.
- 3.02 The Company agrees that its exclusive functions shall be exercised in a manner consistent with the provisions of this Agreement.
- 3.03 (a) Where technological change may require additional knowledge and skill on the part of permanent employees, such employees shall be given the appropriate training where practical, toqualify employees to retain their employment. A reasonable time will be afforded to employees in which to qualify. Any instructionor training shall be done at the employee's regular rate.
 - (b) If an employee attends a local training course and the combined work hours exceed forty (40) per week, the employee will be given time off at a mutually agreeable time for any hours in excess of forty (40).

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3.04 Information on productivity gathered through electronic surveillance shall not be used for disciplinary purposes against any member of the bargaining unit unless substantiated by other evidence.

ARTICLE 4 UNION MEMBERSHIP, DUES AND SECURITY

- 4.01 The Union and its officials and members shall not use coercion or intimidation or discriminatory action in obtaining new members or in persuading any employees of the Company to participate in Union activities.
- 4.02 No employees shall be discriminated against by the Company, or suffer any loss of seniority or of employment because of membership or activity in the Union, so long as such activities are not carried on during working hours except as specifically permitted in this Agreement.
- 4.03 (a) The Company agrees that all employees covered by this Agreement shall have monthly dues deducted from their wages as a condition of employment.
 - (b) The dues collectible under the constitution and by-laws **of** the Union, shall be deducted weekly from the wages due each employee.
 - (c) The Company agrees to deduct authorized initiation fees from new members of the Union.
 - (d) The Company agrees *to* remit monthly to the Union the dues and initiation fees that are deducted.
- 4.04 All employees shall be issued a copy of the collective agreement on the first day of hiring, and the union secretary shall be notified in writing of any new employees engaged.
- 4.05 Every employee covered by this Agreement who is or shall become a member of the Local Lodge shall remain a member during the life of the Agreement.

ARTICLE 5 STRIKES AND LOCKOUTS

- 5.01 Whereas this Agreement provides for the just settlement of disputes arising from complaints or grievances involving the interpretation, application or violation of this Agreement which may arise between the parties hereto and binds them to accept and abide by the decision of a Board of Arbitration should they fail to settle any dispute by negotiation.
- 5.02 It is therefore solemnly promised and agreed by the parties hereto that during the life of this Agreement, or while negotiations for its amendment or renewal are in progress, there shall be no strike, slowdown, stoppage of work or other interference with production by the employees hereby covered nor any lockouts by the Company.

ARTICLE 6 UNION REPRESENTATIVES

6.01 Shop Committee

The Company acknowledges the right of the Union to appoint or otherwise select a Shop Committee, who shall be employees of the Company covered by this Agreement. The Company will recognize and meet with the said Shop Committee to discuss and adjust matters pertaining to the interpretation, application and alleged violation of the terms of this

Agreement, and grievances presented at Step3 pursuant to Article 8 hereof. Such meetings shall be carried on during working hours. An officer of the International Association of Machinists may be present if either party so requests.

- 6.02 Meetings between the Shop Committee and Management Representatives shall be held monthlyor upon request by either party who shall submit a request in writing, accompanied by a copy of the agenda covering all points for discussion, at least three working days prior to the proposed date of meeting, except should a situation arise which the parties hereto mutually consider sufficiently emergent, the procedure would be waived and a meeting called as soon as possible.
- Senior executive officers of the Local Lodge or a Shop Committee member shall not be required to work on a shift other than the day-shift except with his consent, provided it does not affect the efficient operation of the Plant. Senior officers shall be President, Vice-President, Recording Secretary and Secretary-Treasurer.

6.04 Shop Stewards

The Union may designate representatives who shall be recognized by the Companyas Shop Stewards. Shop Stewards shall be permitted the necessary time during working hours to perform the functions in the settlement of complaints and grievances within the scope of this Agreement, provided that such time that is considered necessary is recorded on the appropriatejob card. There shall be a maximum of three Shop Stewards, including the chief steward, at Mississauga who shall be from differentjob classifications. The number of Shop Stewards may be changed by mutual agreement of the parties hereto.

- **A** Shop Steward shall not be permitted to leave his Department or Section thereof in connection with complaints or grievances, or for transaction of other business except:
 - To call in the Chief Steward in accordance with the Grievance Procedure outlined herein.
 - (b) When called upon by the representatives of the Shop Committeeduring the investigation of a Grievance under Article 8.
 - (c) When called by the Management.

6.06 Chief Steward

The Company will recognize as a Chief Steward, or designate, such representatives as the Union may designate provided that the number of Chief Stewards shall be agreed upon by the parties hereto. Chief Stewards shall be permitted the necessary time during working hours to perform the functions in settlement of complaints and grievances within the scope of this Agreement, provided that such time that is considered necessary is recorded on the appropriate job card.

6.07 The Chief Steward shall be permitted access to any Department where work is being performedby employees represented by the Union to deal with complaints and grievances only after having informed the Supervisor of the Section to which he desires access, of the nature of his business. He shall not be permitted to leave his Department during working hours for the transaction of Union business other than the settlement of complaints and grievances.

6.08 Permission to Leave the Department

Shop Stewards, Chief Stewards, President and members of the Shop Committee must obtain permission of their respective supervisors before leaving their duties in their departments to conduct Union business within the scope of this Agreement. Such permission may be obtained verbally from the employee's supervisor. In the absence of the Supervisor, such approval may be obtained from the General Manager.

6.09 Shop Stewards and Chief Stewards shall exercise the privilegesherein provided for them in such a manner as to promote good order and shop discipline and with the least possible interferencewith the regular duties of their employment.

ARTICLE 7 SAFETY COMMITTEE

- 7.01 It is the desire of both parties to this agreement that high standards of safety be maintained, to this end, a safety committee is to be formed.
 - (a) This committee shall consist of an equal number of members to represent the Company and the Union, i.e. two (2) Company, two (2) Union. The two (2) Union members shall not hold the position of Shop Steward or sit on the Shop Committee.
 - (b) The Chairman shall rotate between the Company and the Union as per the Canada Labour Code.
 - (c) The Safety Committee will make recommendations concerning safety directly to Piedmont Hawthorne Aviation Management through the chairman.
 - (d) The Safety Committee shall meet on the first working day of every month.

ARTICLE 8 - GRIEVANCE PROCEDURE

- 8.01 All disputes and grievances arising from complaints, accusations or charges concerning the interpretation, application or violation of this Agreement shall be negotiated between the accredited representatives of the Union who are employees of the Company, and the Company. The parties hereto realize that non-contractual complaints may be made to which an amicable solution be desired and would be of mutual benefit to both parties. Therefore, it is agreed that non-contractual complaints will be processed as they justly deserve, but in no case shall such complaints be processed beyond Step 3, Grievance Procedure.
- 8.02 During the discussion of a grievance, if it is mutually agreed that witnesses would aid in the settling of a grievance, they may be requested to attend.
- 8.03 Any grievance involving wages or other money settlement shall, if settled in favour of the employee(s), be retroactive to the date the grievance form is received and signed by the Supervisor excepting when the grievance goes to arbitration, then the decision of the Arbitration Board shall stipulate the terms of settlement.

8.04 Application for Reclassification

(a) An employee who claims that he is normally and regularly assigned work that is not appropriate to the job description for his classificationshall make application in writing to the General Manager for a change of classification

on the form provided. Such application **shall** be made in duplicate and the General Manager shall record the date of receipt and sign it.

- (b) If the General Manager fails to comply with the time limit as stated in Section 8.04 (c) hereof, any change of classification arising from the application shall be retroactive to the start of the pay period following the third day after the General Manager received the application.
- (c) Within three working days the General Manager shall interview the employee, record his disposition on the application, sign both copies and dispose of them as follows:
 - (i) If the request is granted, one copy shall be returned to the employee and one copy submitted to Payroll immediately. The immediate change of classification shall be effective on the start of the pay period following the day of granting the change of classification by the General Manager.
 - (ii) If the request is not granted one copy will be returned to the employee and one copy retained by the General Manager.
- (d) If the request is not granted the employee may, within five working days of receipt of the General Manager's disposition, file a grievance in writing and proceed with the Grievance Procedure beginning at Step 2.
- 8.05

 (a) A request by an employeefor an upgrading in his occupation to an available vacancy, or to a future vacancy shall be made in writing in duplicate on a form provided and presented to his General Manager, who shall record the date and acknowledge receipt of same. Within three working days the General Managershall interview the employee, record his disposition, sign both copies and return one copy to the employee.
 - (b) If the General Managergrants the request the change of classification shall become effective on the start of the pay period following the date the employee fills the vacancy.
 - (c) If the General Manager feels the employee is not qualified for the upgrading, the employee or the General Manager may request a trade test which shall consist of a written and lor practical examination. Such examination shall be based only on the normal requirements of the grade of the classification the employee is requesting, and shall be checked by a Committee consisting of one representative appointed by the Company and one appointed by the Union, who are familiar with the work in question.
 - (d) If the Committee unanimously agrees that the results of the examination show that the employee is qualified, he shall be eligible for the vacancy in the higher grade in his classification on the basis of seniority. If the Committee unanimously agrees that the results of the examination show that the employee is not qualified, his request for upgradingwill be denied.
 - (e) If the Committee disagrees on the appropriateness andlor results of the examination, the employee may, within five working days of receipt of the Committee's report, state his grievance in writing and proceed with the Grievance Procedure beginning at Step 2.

8.06 Grievance Procedure

Any employee seeking adjustment of a complaint shall confer with his Supervisor or the General Manager either alone or accompanied by the Shop Steward. Should the employee not receive satisfaction from his Supervisor or the General Manager within two working days, or such longer time as may be mutually agreed upon, the matter may be deemed a grievance and dealt with as in Step 1. Grievance Procedure.

- Step I An employee who has a complaint shall discuss it with his Supervisor or the General Manager and with his Shop Steward, with a view to a prompt and fair adjustment. During the discussion of a grievance, witnesses who, could aid in the settlement may be required to attend.
- Step 2 Should an employee not receive satisfaction from his Supervisor or General Manager in regard to a complaint made pursuant to Section 8.06 hereof, within ten (10) days, he may state his grievance in writing in triplicate on the appropriate form and the Shop Committee shall present it to General Manager or his designated representative. Within three (3) working days thereafter or within such longer periodas may be agreed the Shop Committee and the Business Representativeshall meet the General Manageror his designee to attempt to adjust the grievance. Within five (5) days following this meeting, the General Manageror his designee shall deliver to the Union his answer in writing.
- Step 3 Should the Union consider that a just settlement has not been found it may present the grievance to the General Manager within five (5) working days thereafter the date of the decision in the Second Step. Within five (5) working days thereafter, the General Manager shall present the final Company answer to the Union in writing.

8.07 Time Limits

Any time limit provided by this Article may be extended or curtailed by mutual agreement.

8.08 Policy Grievances

In the event of a difference of opinion between the Company and the Union as **to** the interpretation or violation of any clause or section of this Agreement, the matter may be referred by either party *to* arbitration in the same way as a grievance of the employee.

ARTICLE9 ARBITRATION

- 9.01 Any matter or question, arising from the interpretation, application, administration, or an alleged violation of this Agreement, including the question of whether a matter is arbitrable, may be submitted to arbitration by the parties hereto, provided that the matter shall be considered settled or abandoned if no written notice of intent to submit the question to arbitration is received within ten working days after the final decision is given under Step 3 of Grievance Procedure. Article 8.06.
- 9.02 No matter shall be submitted to arbitration by the parties hereto unless and until they shall have attempted to arrive at a settlement by the means provided by Article 8 hereof.
- 9.03 Within ten working days after notice of intent to arbitrate has been given, the Company and Union shall jointly appoint an arbitrator. No person may be named as an arbitrator who has participated in an attempt to settle the grievance or dispute.

- 9.04 In the event of a failure of the parties to agree upon the appointment of an arbitrator the matter shall be referred to the Federal Minister of Labour who shall appoint an arbitrator.
- 9.05 The parties hereto shall jointly in writing stipulate the matter to be arbitrated and the arbitrator's decision shall be confined to deciding the issues therein set out.
- 9.06 The arbitrator shall not make any decision inconsistent with the provisions of this Agreement nor shall he alter, modify or amend any part of this Agreement.
- 9.07 The decision of the arbitrator shall be final and binding on both parties and his expenses shall be borne in equal shares by the Company and the Local Lodge.

ARTICLE 10 SENIORITY

- 10.01 Seniority shall be recognized in an occupational classification within a seniority unit. The seniority unit will be Mississauga.
- 10.02 A new employee shall establish his seniority as defined above upon the completion of a probationary period of fifty days worked in a three-month period and said seniority shall be effective from the date of employment.
- An employee transferring from one occupational classification into another shall hold and continue to accumulate his total earned seniority in the previous occupational classification within the seniority unit until he has been in the new occupational classification and/or seniority unit for sixty calendar days, at which time he shall have his full seniority transferred, providing that absence from work for more than five (5) days shall not have effect of reducing the transfer period more than five days.

10.04 Occupational Classification

The occupational classification within a seniority unit shall be recognized as listed in Appendix 'A hereunder. Every new occupational classification or amended occupational classification or new seniority unit shall be added to the existing list, as mutually agreed to by the parties hereto.

- 10.05 Regardless of length of service, an employee will lose all seniority and employment shall be terminated if he:
 - 1. Voluntarily terminates his employment with the Company.
 - Is discharged for just cause.
 - After lay-off, fails to notify the Company of intention to return to work within three (3) working days after notice by registeredmail has been sent by the Company, or failure to return to work within ten days after notice has been sent by the Company. A copy of such notice shall be given to the employee's Union Steward.
 - Failsto reportabsence to his Supervisor or the General Manager within four (4) working days without reasonable cause.
 - 5. Has been laid off and not recalled to work for a period of two (2) years/-i.e. except parttime Aerocentre employees, six (6) months shall apply. All full-time employees hired after date of ratification will retain seniority/employment for the lesser of their seniority at time of layoff or one

- (1) year. All part-time employees hired after date of ratification will retain their seniority/employment for the lesser of their seniority at time of layoff or three (3) months.
- 6. Has been retired in accordance with the terms of the Retirement Plan.
- Fails to return to work following the conclusion of an approved leave of absence except in extenuating circumstances, it being understood that an employee on L.T.D. is on leave of absence and subject to Section 10.07 on return to work.
- When an employee refuses a re-call for a period greater than fifteen (15)
 working days he shall be considered terminated with cause by the
 Company.
- 10.06 Each employee who is laid off will keep the Company informed of his current address, failing which the Company will not be responsible if notice of recall fails to reach such employee.
- 10.07 By agreement of the parties hereto, seniority may be restored in whole or in part in any case arising out of one or more of the foregoing reasons if extenuating circumstances should warrant reinstatement. Such circumstances may be brought to the attention of the Company by the employee concerned or by the Shop Committee of the Union.
- 10.08 At all times the Company shall have available for inspection by the Union a list of employees in each occupational classification and their respective seniority. Such list shall be posted at six month intervals during the term of this Agreement.
- An employee with seniority who is transferred from an occupational classification covered by this Agreement to salaried employment shall retain his seniority but shall not continue to accrue his seniority while **so** employed. He shall be excluded from the coverage of this Agreement and from any and all of its terms and conditions while **so** employed. Salaried employees shall not be returned to the bargaining unit after one (1) year of salaried employment.

ARTICLE 11 LAY-OFF AND RECALL

- 11.01 Lay-off and recall shall be according to seniority as defined in Article 10.01.
- 11.02 No employee with seniority shall be laid off without at least three (3) working days notice or three days pay in lieu thereof. The notice shall be given as follows: "The Company will meet with the Shop Committee at least three (3) working days prior to any lay-off, and the Union shall be notified of the number of employees in each occupational classification to be laid off. Any employee on holidays, leave of absence, sick leave or absent for any other authorized reason, will be considered to have three days notice from date of return to work inclusive. The Company will notify the Union within 48 hours as follows:
 - (a) Personnellaid off by name, occupational classification on the form provided.
 - (b) Personnel accepting or taking displacement action, stating occupational classification before and after displacement, on the form provided. Each of the above forms to bear the signatures of the employees being laid off or displaced.
 - (c) The Canada Labour Code shall be the governing factor re Article 11.02.

- 11.03 No employee with seniority shall be laid off untilhe has been notified by the Company that he has the right to replace an employee with less seniority in his occupational classification irrespective of his grading provided he is:
 - 1. Willing to accept the responsibility of the grade;
 - Qualifiable at Mississauga.
 - 3. Willing to accept the appropriate rate for the job.

Should he accept the said job he shall, within a period of two (2) months, elect either:

- (a) to transfer his seniority to the saidjob at the end of two (2) months and to surrender **his** right to recall to the occupational classification from which he was laid off, or
- (b) to retain his seniority in and right of recall to the occupational classification from which he was laid off and to be separated from employment by lay-off.
- 11.04 Seniority will accrue during the recall period.
- 11.05 If an employee has been laid off pursuant to 10.05 herein, for a period of two years, his employment will be terminated and seniority cancelled.
- 11.06 The President and Secretary-Treasurer of the Union, members of the Shop Committee and the Chief Stewards, will be retained in the employ of the Company in their respective occupational classifications during their respective terms of office notwithstanding their position in the seniority lists. However, if work is no longer available in their respective occupational classifications, they will be permitted to transfer or displace into another occupational classification provided they are qualified to perform the duties and willing to accept the appropriate rate for such classification.
- 11.07 When mutually agreed to by both parties, a seniority employee on lay-off may be recalled on a part-time basis for specific periods of not less than four hours and not over fifteen (15) working days and released at the completion of the work for which he was recalled without reinstituting lay-off procedure and provisions as outlined in Articles 11.02 and 11.03. Refusal to accept part-time recall shall not constitute a breach of contract or invalidate his right to recall to his occupational classification.
- 11.08 In the event of a difference of opinion on the administration of Article 11, the Committee will have the right to meet with the company and discuss same.
- 11.09 When the Company recallsa laid off employee even for a specific period of not less than four hours, the Union shall be supplied with a copy of the Recall Letter immediately, so they can assure that seniority is being observed.
- 11.10 Employees on lay-off subject to recall will be given consideration when job vacancies occur during their recall period, but like all other applicants for the job would be required to possess the ability and qualifications necessary to perform the job. When vacancies occur laid-off employees will be notified by phone and/or normal mail.

ARTICLE 12 DISCIPLINE AND DISMISSALS

- 12.01 The Company, at its discretion, may discharge or discipline any employee when in the opinion of the Company there exists just and sufficient cause therefor. An employee discharged or disciplined, except in the case of physical violence, shall have the right to an interview with his Union Steward before leaving the Company premises.
- 12.02 The Company shall forthwith advise the Union in writing of the reason for discharge or discipline of any employee.
- 12.03 A claim by an employeewith seniority that he has been unjustly discharged or disciplined, if made within five (5) working days after such discharge or discipline, may be deemed a grievance and dealt with as outlined in Article 8, Grievance Procedure commencing with Step 3.

Such grievance may be settled under the grievance or arbitration procedure by:

- 1. Confirming the Management's action in dismissing the employee,
- 2. Reinstating the employee with full, part, or no compensations from time lost, or
- 3. Any other arrangement which may be deemed just and equitable.
- 12.04 Employees shall have the right to see their personal file upon request. In the event an employee sees something in the file he is unaware of, he may respond and such response shall become a part of the file.

ARTICLE 13 LEAVE OF ABSENCE

The Company may, or may not, at its discretion, grant leave of absence without pay to any employee requesting same. Employees requesting leave of absence, except for reasons as stated in Article 13.01, must do **so** in writing at least one (1) week prior to commencement of such leave.

- 13.01 The Company will grant leave of absence for the following:
 - (a) Employee marriage two (2)days.
 - (b) Marriage for employee's Child one (1) day.
 - (c) Birthof a child, including day of admission to hospital- two (2) days.
 - (d) Change of residence one (1) day.
 - (e) Serious illness of wife, husband or children upon receipt of medical evidence one (1) day.
 - (f) Pall-bearer one (1) day
 - (g) To attend funeral of sister-in-law,/brother-in-law, three (3) days.

13.02 The Company shall notify the Union of leave of absence of seven days or more granted; for a period not to exceed thirty days there shall be no loss of seniority incurred. If the leave of absence is in excess of thirty days the employee concerned may not retain and accrue his seniority unless written approval of the Union is submitted along with the application for leave of absence

13.03 On requestfrom the Local Lodge the Company may grant leave of absence without pay to officials of the Local Lodge or their delegates for the transactions of Union business and attending Trade Union conventions. The number granted leave of absence, also the number of days granted, is to be mutually agreed upon. Such agreement shall not be unreasonably withheld.

On requestfrom the Local Lodge the Company shall grant leave of absence without pay to an employee for his/her full term of office for full-time employment by the Local Lodge or the International Association of Machinists, provided that the number of employees who at any one time shall be granted such leave shall be mutually agreed. Seniority shall continue to accrue during such leave of absence and such employee will be rehired providing he qualifies, and work for which he is qualified is available. If work is not available, he may displace an employee with less seniority.

13.05
(a) Any employee unableto work because of illness or injuryon furnishing proof thereof, satisfactory to the Company, shall begranted sick leave without pay for a maximum of two (2) years without loss of seniority.

(b) The Companywillrequire evidence of the employee's fitness to resume his previous occupation.

ARTICLE 14 POSTING NOTICES

14.01 The Union shall have the privilege of posting approved notices at specified places on the Company's premises. The Company shall be furnished copies of all such notices prior to or at the time of their postingand may require the Union to refrain from postingany notice which it considers to be objectionable.

ARTICLE 15 PHYSICALLY HANDICAPPEDEMPLOYEES

A physically handicapped employee, as defined by the Union and the Company, shall upon the recommendation of the Company doctor and subject to Management's prior approval, be permitted to dock out five minutes before stopping time in order to ensure safe exit from the premises. When reasonable and possible, special provision shall be made for parking facilities for physically handicapped employees, subject to any Company policies and procedures in this matter.

ARTICLE 16 TRANSFERS

15.01

16.01 It is the desire of the Company to advance employees to more highly ratedjobs when it is reasonable and practicable to do so. The Company will consider an employee's request to transfer from one occupational classification to another but the Company maintains the right to select and/or hire persons to fill labour vacancies when there is no one with the required qualifications in the bargaining unit.

16.02 The Company recognizes that some new employees, following induction into the job for which they were hired, find there is other work available for which they believe they are more

suited. Such employees during the first three months of their employment, may make application for such other work directly to the General Manager, where their application will be given the same consideration as others applying for said work.

- 16.03 If any employee with more than three months service with the Company wishes to change his occupational classification, he shall make such request to his Supervisor on the form provided stating his reasons for making such request. The request will be given due consideration by the Company.
- 16.04 If any employee feels that he has not been justly dealt with in respect of his request for transfer, he may follow the Grievance Procedure as outlined in Article 8.
- 16.05 The Company shall post a notice of labour vacancies for period of five (5) working days at all seniority, units simultaneously, giving job priority to employees at the unit of vacancy.

ARTICLE 17 PROMOTIONS

17.01 Without prejudice to the right reserved under Article 3 and Appendix "B" of this Agreement, the Company shall take seniority into consideration when making promotions, and where essential qualifications are equal, seniority shall be the determining factor.

ARTICLE 18 HOURS OF WORK

- 18.01 (a) The standard hours of work shall be eight hours each day. Monday to Friday inclusive for maintenance and general labourer employees.
 - (b) The standard hours of work for Regular Part-time employees is intended not to exceed twenty-four (24) hours per calendar week.
- 18.02 The standard shift shall consist of eight hours of work in a twenty-four hour period, worked on one of under noted shifts.
 - (a) Day Shift
 - (b) Afternoon Shift
 - (c) Night Shift
- 18.03 (a) The Company shall, at all times, take reasonable steps to give the employees advance notice of any change or cancellation of regular working hours.

Any employee not so notified who reports for work at his regular starting time and is not required to work on that shift, shall be paid for paid for the appropriate hours he/she would have worked (i.e., 8 hours or 12 hours), at his regular rate, unless any such change or cancellation of regular working hours, or lack of work, is due to circumstances beyond the control of the Company (such as fire or power failure).

(b) In the event the Company makes a change to the published shift schedules the affected employee shall receive a minimum of 72 hours notice except in the event such notice is beyond the Company's control.

- 18.04 The standard hours of work for the **linecrew** and full time Customer Service Representatives classificationshall be forty (40) hours per calendar week.
- 18.05 All employees shall be allowed five minutes for clean-up immediately prior to the end of each shift.
- 18.06 (a) Where an afternoon or night shift become necessary and it is determined that employees from the day shift maybe required on either of these shifts, the Company shall recognize seniority when assigning qualified employees to such shifts.
 - (b) Where afternoon or night shifts are scheduled for more than a week, qualified employeesshallbe given the opportunity to apply for such transfers in order of their seniority. In the eventthat no qualified employee applies for such transfer, qualified employees will be assigned to such shifts in reverse order of seniority.
 - (c) Upon mutual agreement, those employed as of date of ratification may be required to rotate shifts.

ARTICLE 19 TIME CARDS

19.01 Every employee shall punch his time card, use electronic card or sign the time sheet immediately on entering and immediately before leaving the plant. Should an employee's card not be in the rack, he shall report immediately to the General Manager. Should he fail to do so, or should he fail to punch his time card without sufficientreason, he shall lose one-quarter (%) hour's pay for each such failure, provided he can produce a witness of supervisory rank or above to prove he was not more than fifteen minutes late. All employees are required to comply with the Company procedures regarding paper work and records.

ARTICLE 20 LATE STARTING AND PUNCHING OUT EARLY

20.01 Weekly Cumulative Lateness

Total cumulative lateness in excess of fifteen minutes or more per week, will be deductible to the next highest fifteen minute period.

20.02 Punching Out Early

An employee punchingout before his normal working day has ended without the permission of his Supervisor noted on his time card, except in extenuating circumstances, shall have fifteen minutes deducted for each such offence.

20.03 An employee who leaves the premises during working hours without the permission of his Supervisor and fails to punch out and/or fails to punch in on his return shall be required to provide a witness of Supervisory rank or above to verify when he left the job and/or when he returned to the job. For such an offence an employee shall be penalized in accordance with Article 20.02 plus the time he was off the premises, except in extenuating circumstances.

20.04 If an employee fails to punch his card in or out, he shall automatically have it signed by his Lead Hand showing the time the employee arrived or left.

ARTICLE 21 OVERTIME

- 21.01 Full-time employees will be compensated for overtime worked as follows:
 - (a) Authorized time worked in excess of an employee's regular eight (8) or twelve (12) hour shift shall be paid at the rate of time and one-half for the first three (3) hours of overtime and at double time thereafter until there is a break of not less than eight (8) consecutive hours. Any overtime that infringes upon the eight (8) consecutive hour rest between shifts must be authorized be management.
 - (b) Authorized time worked on Saturdays shall be paid for at the rate of time and one-half for four (4) hours or less and at double time thereafter.
 - (c) Authorized time worked on Sundays shall be paid at the rate of double time.

NOTE: Paragraphs (b) and (c) shall not apply to employees regularly scheduled to work Saturdays and Sundays. Full-time employees authorized to work on their assigned day off shall be paid at the rate of time and one-half for four (4) hours or less and at double time thereafter, and authorized time worked on a second assigned day off shall be paid at the rate of double time.

- (d) Authorized time worked on all statutory holidays set forth in Article 26 shall be paid at the rate of double time the regular rate in addition to pay for the statutory holiday.
- (e) A minimum of four hours of authorized overtime or pay in lieu thereof shall be assigned for Saturdays, Sundays or statutory holidays for scheduled overtime.
- (f) Unscheduledovertime is defined as one(1) shift prior to requirement (8 or 12 hours) and shall be assigned in the following order:
 - 1. Senior person on shift in the classification
 - 2. Senior person off shift in the classification

Scheduled overtime is defined as any overtime and shall be assigned strictly by seniority.

21.02 Call-in-Pay - Non-scheduled Overtime

An employee who has punched out and returned to his home and who then answers an emergency call and agrees to return to work shall be paid a minimum of four hours at time and one-half.

21.03 Article 21.01 (a), (b), (c), (d) and (e) shall not apply to part-time employees.

ARTICLE 22 - PAYMENT OF WAGES

22.01 Wages shall be paid on the Company's time. Payment will be made on Thursdays by direct deposit or cheque payable every seven (7) days. A statement of total earnings and all deductions for the pay period shall be given with each cheque. Any changes made in correction of pays shall be corrected within twenty-four (24) hours of reporting same by the employee and will be accompanied by a written explanation.

ARTICLE23 SPECIAL ALLOWANCES

23.01 Off-Shift Premium

Employees working on other than the regular day shift will receive for time worked on such shifts, off-shift premium pay of fifty (50ϕ) cents per hour afternoon shift and fifty (50ϕ) cents per hour night shift in addition to their regular pay, providing that the majority of the allocated working hours fall outside the limits of the regular day shift.

23.02 Supervisory Premium for Hourly Paid Employee

- (a) Lead Hands shall be paid a minimum premium of six (6) per cent of his basic wage rate per hour in addition to his regular wage rate.
- (b) A Charge Hand shall be paid a minimum premium of eight 8% of his basic wage rate in addition to his regular wage rate.
- (c) The appointment of a Lead Hand shall be at the discretion of Management and shall be based on seniority and the ability to perform the job requirement.
- (d) If a Lead Handor Charge Hand is absent from work due to illness, holidays, leave of absence, company business or other reason approved by Management, for more than one shift, the employee who shall be appointed temporary Lead Hand or Charge Hand, and in accordance with 23.02 (c), shall be paid the appropriate premium per hour in addition to his regular wage rate for the duration of the absence.

23.03 Compassionate Leave

When a bereavement occurs in the immediate family of an employee, the employee shall be allowed up to three days off with pay at the time of the bereavement. An employee's immediate family shall mean "wife, husband, mother, father, son or daughter, brother or sister, father hother-in-law and grandchildren".

23.04 Jury Duty

Employees required to serve on jury Dutyor as a Crown Witness, shall be paid the difference between the amount they receive for such service and their normal daily earnings.

23.05 The Company shall provide rain wear, parkas, rain boots and snow boots for all employees required to perform work outside.

23.06 Uniforms

The standard uniform remains the property of the Company and is to be returned when replaced or at the conclusion of an employee's employment. A standard uniform consists of the following:

- (a) Jackets: 1 parka; 1 bomber; 1 nylon shell; 1 pair insulated coveralls as appropriate for occupational classification
- 4 pairs of pants/skirts;
 - 4 long sleeve shirts/blouses;
- (d) 4 short sleeve shirts/blouses;
- (e) 3 sweater.

(c)

The Companywill replace shirts/blouses, pants and sweaters everytwenty-four (24) months following the previous issuance of the item. The Companywill replace the articles in item (a) above at is discretion.

costs

The Company shall contribute to the cost of the following accessories once per year upon being provided with approved receipts:

- 1. For a customer service representative (CSR) black dress shoes \$75.00.
- For all other employees safety boots/shoes,\$120.00

All employees with the exception of customer service representatives (CSR) are required to wear safety boots/shoes while at work.

Company uniforms are to be worn at all times while employees are on duty.

23.07 Cleaning Allowance

Dry cleaning of uniforms issued by the Company will be paid by the Company on approved receipts.

23.08 Employees will be permitted to change shifts, however, the shift change must be approved by the Supervisor. Such approval will not be unreasonably withheld. It is agreed such changes, for employee convenience, will not result in overtime.

ARTICLE 24 REGISTERED RETIREMENT SAVINGS PLAN

24.01 Effective September 29, 1985 in lieu of a non-contributory pension plan, the Company will remit to an individual Registered Retirement Savings Plan (R.R.S.P.) on behalf of all employees covered under this agreement. Membership in the R.R.S.P. as selected by the Union is available to all seniority employees except part-time Employees.

24.02 (a) The R.R.S.P. programme, effective September 29, 1985, shall be based on a calendar year (Januarylst - December 31st).

The Company shall make the required contributions to each employee's individual R.R.S.P. account within 15 days following the end of each calendar month.

The Company will contribute thirty cents (30ϕ) per hour to a maximum of;

2.0% in year 2003 2.0% in year 2004 3.0% in year 2005

of annual salary along with deductions from employees to each employee's individual RRSP account based on hours worked only with a minimum amount of thirty cents (30ϕ) per hour. (New hires must have one (1) year seniority with the Companyfor RRSP entitlement)

Regular hours shall include hours paid, but not worked for annual vacation entitlement, statutory holidays, paid leave of absence **such as** jury duty or bereavement leave.

- (c) In no event shall such hours exceed eight (8) hours per day or forty (40) hours per week.
- (d) The Company deductions and remittance shall be thirty cents (30)¢ per hour, deducted effective the date of ratification.
- 24.03 The Company may refuse to permit more than one (1) change per calendar year in the amount of deduction selected by the employee.

The employee authorization shall indicate the total annual amount of funds to be deducted during the calendar year, and such deduction shall be equally spread over the pay periods, such amount to be not less than \$0.30 per hour as per 24.02.

24.04 In forwarding this money to the R.R.S.P. the Company agrees to indicate the employee's name, socialinsurance number, account number and the amount of money being forwarded.

ARTICLE25 GROUPLIFE, WEEKLY INDEMNITY, HOSPITALIZATION MEDICAL, DENTAL AND L.T.D.

NOTE: AVAILABLE TO FULL-TIME EMPLOYEES ONLY

- 25.01 The Company will pay eighty percent (80%) the employee will pay twenty percent (20%) of the cost of the Group Life Insurance as provided to \$50,000.00. Compulsory membershipafter three months' employment.
- 25.02 (a) The Company will pay one hundred (100%) of the cost of a nonoccupational Sickness and Accident Insurance Plan covering, employees for benefits on the first day of accident and the employee's thirdworking day of sickness with a maximum of thirty weeks in any one disability.
 - (b) Employees are entitled to six (6) sick days with pay during the period running from August 1 to July 31 each year. A sick day will be paid at seventy-five (75%) of an employee's regular day's wages, excluding overtime. Sick days shall not accumulate from year to year. Employees shall be paid one hundred percent (100%) of the value of unused sick days as of July31 of each year. Employees at their option may use available sick days to bridgetheir receipt of weekly indemnity benefits.
 - (c) It is agreed that in the event a statutory holiday falls within the first three (3) days of illness, it will be considered as a qualifying day.
 - (d) Weeklyindemnity shall be 75% of current rates of pay; paid on the basis of six (6) hours pay for each qualified regular eight (8) hour work day of sickness or accident or nine (9) hours pay for each qualified regular twelve (12) hour work day of sickness or accident Employees are eligible for such insurancethe dayfollowingthreefull calendar months of continuousservice.
 - (e) To qualify for the above, the employee shall submit to the Company a Certificateof Sickness signed by a duly qualified physician within seven (7) days.
 - (f) The Company shall pay employees who qualify under 25.02 at the weekly indemnity rate specified in the Sickness and Accident Insurance Plan while claims are being processed by the operators of the Plan. This payment by the Company is subject to the acceptance of the claim by the operator of the Plan. Union will co-operate with the Company to ensure that benefit

cheques/forms are returned to the Company in a timely manner. Union will try to ensure compliance by members.

- (g) The insurance payment to the employee for the claim shall be immediately endorsed to the benefit of the Company. Should any employee's claim be rejected by the operator of the Plan or should he refuse to endorse the insurance payment to the Company, the Company shall have the right to deduct all amounts owing and cease all further payments in respect to that employee's claim.
- (h) An employee shall receive a full day's pay for the day during which he is disabled due to an accident on the job.
- (i) A certificate of illness will not be required for one (1) day absences unless required by the Company wherever an employee's absentee record indicates probable abuse by him of sick leave and the employee has been notified to that effect.
- (j) The Company will pay half (½) the difference between the government employment insurance maternity/parental leave benefit and regular wages. (Based on forty (40) hours regular pay)
- 25.03 The Major Medical, Surgical and Hospital Major Dental and Vision Care coverage for employees and dependents will remain as is and include the Extended Health Benefits Plan i.e., the Company contributions shall be eighty (80%) percent of premiums. The Major Medical Expense Insurance and current carrier for employees and dependents will remain as is, i.e., the Company contributions shall be eighty (80%) percent of premiums.

The Companyshallbear the cost of the present WelfarePlan for thirty-one(31) days following lay-off. The employee portion of the premium shall remain capped at ten percent (10%) above the cost of the plan as at April 1, 2003, i.e., the stated cost at negotiations 2003.

25.04 Dental Plan

The Company shall provide a major restorative Dental Plan based on the current ODA Fee Schedule of which eighty percent (80%) shall be paid by the Company and twenty percent (20%) shall be paid by the employee through payroll deduction.

All cost references are subject to change from time to time, based on experience, inflation, etc., however, any changes will be shared on the same proportionate basis.

25.05 Long Term Disability

(a) Effective April 1, 2003 a long term disability program will be introduced, of which eighty percent (80%) shall be paid by the Company and twenty percent (20%) shall be paid by the employees through payroll deduction.

Coverage

(b) Long Term Disability Insurance takes over after thirty (30) weeks disability. It makes sure that your income during disability (including amounts received from other disability plans) is at least60% of your normalearnings. Benefits are, however, subject to a maximum monthly payment of \$2,500. Benefits are paid as you are totally disabled, to the age of sixty-five (65) if necessary.

What "Disability" Means

- (c) In this plan disability means "total disability", defined as the inabilityto go to work and do your regular job because of illness or injury. After twenty-four (24) months of disability, this definition changes and you continue to receive benefits only if you are unable to work at any job which you are "reasonably" suited by your education, training, and experience.
- (d) Duringdisability, you must be under the regular care of a physician although not necessarily in hospital. The insurance company has the right to receive regular reports on your condition and to request examination by other doctors.

Conditions

- If you qualify for benefits from other sources such as disability or retirement benefits from Canada Pension Plan or Quebec Pension Plan, nofault automobile insurance, Workers' Compensation, or employment earnings - these amounts are deducted from your Long-Term Disability benefits. (However, the annual cost-of-living increase in CPP/QPP pensions and Military Pensions will NOT reduce your insurance benefits.)
- Benefits are not paid for intentionally self-inflicted injuries, and disabilities resulting from war, service in the armed forces, and participation in a riot.
- If you work in a new job at a reduced income as part of a rehabilitation program approved by the insurance company, your disability benefits will be reduced only fifty percent (50%) of your earnings from rehabilitative employment.
- If you are able to return to work and suffer a recurrence of your disability, benefit payments can resume at once without the usual three (3) month waiting period.
- If disability is the result of an emotional disorder, you must be under the regular care of a psychiatrist.
- 6. Disability benefits are not paid during a period when you are on maternity leave or entitled to maternityleave.
- 25.06 There will be no changes to the group insurance plans for the life of this agreement without agreement by the Union. The Union shall receive a copy of all coverages to ensure there has been no reductions in benefits of the plans.

NOTE: The Company agrees that the Union will have input and participation in establishing new and/or changes to medical, dental, etc., benefit program.

ARTICLE 26 STATUTORY HOLIDAYS

26.01 Except as otherwise provided in Article 26.02 hereof, every seniority employee shall be paid for one standard shift at straight time for each of the following holidays:

Good Friday Civic Holiday Christmas Day Victoria Day Labour Day Boxing Day Dominion Day Thanksgiving Day New Year's Day Also for four (4) hours at straight time for the half (½) working day before Christmas Day and for four (4) hours at straight time for the half (½) working day before New Year's Day which shall be referred to as Statutory Holidays, providing that the employee is not absent from work on the work periods immediately preceding or following the holidays unless the employee has previously requested and has been excused from work for good reason, except that this provision does not penalize an employee off work due to illness or injury. Should any of the above noted Statutory Holidays fall on a Saturday or Sunday it will be celebrated on the Friday preceding or the Monday following the said holiday or at some other mutually agreeable time.

- 26.02 Except as otherwise provided in Article 26.03 hereof: Everyseniority employee shall be paid for two (2) standard shifts at straight time for two (2) additional days to be known as "floater" holidays. Employees during their first (1st) calendar year of employment who work less than six (6) months shall only be entitled to one (1) such holiday. The scheduling of the "floater" holidays shall be subject to Company approval but insofar as it is possible and in keeping with the work commitments of the Company, the employee's request will be granted. Floaters will not be carried over beyond the calendar year of entitlement.
- 26.03 A no-seniorityemployee shall not be paid for Statutory Holidays except as provided in Article 26.04.
- A no-seniority employee, after completing his probationary period and thereby becoming a seniority employee, shall receive pay for all Statutory Holidays, at the rate of pay he was earning at the time of the holiday, as provided for in Article 26.01 above, falling within his probationary period providing that the employee was not absent from work on the work periods immediately preceding or following the holiday, unless he had previously requested and had been granted leave of absence for good reason, except that this provision does not penalize an employee off work due to illness or injury.
- 26.05 By agreement of the parties hereto, another day may be substituted for any of the Statutory Holidays mentioned.
- 26.06 Holidays for the night shift shall be declared either the eve of a Statutory Holiday or on the holiday, whichever is the more suitable to the occasion.
- An employee who has been laid off who works any time during a pay period containing a Statutory Holiday will be paid for such Statutory Holiday. An employee on sick leave will receive full pay for Statutory Holidays inclusive of any sick benefits.

ARTICLE 27 ANNUAL VACATION

27.01 (a) Vacation entitlement (accrual) year

To be considered as the twelve-month period immediately preceding the vacation year, i.e. June 1st through May 31st.

Vacation entitlements as calculated to June 1st in any year (accrualyear) must be taken by May 31st of the following year (vacation year).

(b) Vacation Year

To be considered as the period when employees take their vacation as earned in the preceding twelve-month period (entitlement accrual year).

The vacation year shall commence on June 1st in any calendar year and continue through to May 31st of the following calendar year.

27.02 Vacation Schedule

Each year on or before March 1st a vacation schedule will be posted for each section, shop or department, with the employees listed in order of decreasing seniority. The employees will be asked to state their preferred vacation period and record their request with the Supervisor or Lead Hand by March 31st. Failure to comply with this procedure will eliminate the right to exercise seniority when requesting a vacation period.

27.03 The vacation schedule shall be subject to Company approval but insofar as it is possible and in keeping with the work commitments of the Company, the employee's request will be honoured. In cases where it is necessary to allocate the vacation period of any employee in order to maintain work schedule, seniority will be the governing factor.

27.04 Length of Vacation

During this contract period, any employee who, at 31st May, has been in the employ of the Company, in any capacity, for one year or more, shall be given the greater of either two weeks' vacation with pay at his current rate of pay, or four percent (4%) of the pay for all work done by the employee in the year ending 31st May in the vacation entitlement (accrual) year, including statutory holidays.

The following provisions apply only to those employees employed as of date of ratification of the current Agreement:

- (a) Any employee who at **31st** May has been in the employ of the Company, in any capacity, for five consecutive years, will be given the greater of either three weeks' vacation at his current rate of pay, or six percent (6%) of the pay for all work done by the employee in the year ending **31st** May in the vacation entitlement (accrual) year, including statutory holidays.
- (b) Any employee who at 31st May has been in the employ of the Company, in any capacity for ten consecutive years, will be given the greater of either four(4) weeks' vacation at his current rate of pay, or eight percent (8%) of the payfor all work done by the employee in the year ending 31st May in the vacation entitlement (accrual) year, including statutory holidays.
- (c) Any employee who at 31" May has been in the employ of the Company, in any capacity for nineteen (19) consecutive years, will be given the greater of either five (5) weeks' vacation at his current rate of pay, or ten percent (10%) of the pay for all work done by the employee in the year ending 31sl May in the vacation entitlement (accrual) year, including statutory holidays.
- (d) Any employee who at May 31st has been in the employ of the Company in any capacity for twenty-four (24) consecutive years will be given the greater of either six (6) weeks' vacation at his current rate of pay or twelve percent (12%) of the pay for all work done by the employee in the year ending 31st May in the vacation entitlement (accrual) year, including statutory holidays.
- (e) Any employee who at May 31st has been in the employ of the Company in any capacity for over twenty-four (24) years shall be given one (1) additional day for each year of service over twenty-four (24) years, i.e., 26 years 32 days; 27 years 33 days; etc.

27.05 Any employee who, at May 31st, has been in the employ of the Company in any capacity for less than one (1) year but not less than three (3) months shall be given, for each month of employment, one (1) full day vacation, but not exceeding two (2) work weeks.

27.06 If a paid Statutory Holidayfalls within the approved vacation period of an employee, he shall be granted one (1) extra day vacation with pay either at the beginning or the end of his vacation period providing that he has obtained the prior approval of the Company.

NOTE: Regular Part Time Employee

Regular PartTime Employeeswho have performed only parttime work during the "Vacation Entitlement Accrual Year" 25.01 (a) above, will be entitled to the applicable percentage of gross wages earned based on their Company seniority, with vacation time reduced in proportion to the total time not worked.

- 27.07 An employee on sick leave, maternity or parental leave shall accrue seniority and shall be paid vacation pay in accordance with such accrual, inclusive of any other sickness and accident insurance payments to a maximum of fifty-two (52) weeks in any vacation year. Employees on leave of absence for any other reasons will not accrue vacation pay credits.
- 27.08 Pay in lieu of vacation will not be granted and all vacation entitlement shall be taken within the vacation year or forfeited.
- 27.09 The final payfor any employee who voluntarily leaves this Company or who is dismissed, will include pay for all accrued annual vacation credit due at the date of termination.

27.10 Reservations

The Company reserves the right to:

- Give special consideration to particular circumstances applying to any employee.
- (b) Schedule and arrange holidays in as fair a manner as possible consistent with meetingwork requirements.
- (c) During the months of June, July and August twenty percent (20%) of the line crew shall be allowed off on vacation at any one time.

ARTICLE 28 TRAINING

- 28.01 Employees, while on a training course will be paid for the applicable regular hours of lost time at straight time rates.
- 28.02 Employees, while on a training course, will not be paid overtime while on course or for traveling to or from a course.
- 28.03 Employees who attend a training course offered by the Company will do so on the following basis:

The course fee and required materials will be paid by the Company. All travel, hotel and other actual and reasonable costs will be paid by the Company. Meals will be paid on a per diem basis unless other arrangements are made prior to the trip. Receipts must be attached to the expense report.

ARTICLE 29 OCCUPATIONAL CLASSIFICATIONS

29.01 Every employee covered by this Agreement shall be classified under a job title and job description appropriate to the work normally and regularly assigned to him. New employees shall be issued a status card stating their occupational classification and rate. The

occupational classification in which employees may be classified are those listed by job title and wage rates in Appendix "A' attached hereto.

ARTICLE 30 REVISIONS AND NEW OCCUPATIONAL CLASSIFICATIONS

30.01

To provide appropriately for new work or for substantial change in work normally and regularly assigned, the Company may revise any occupational classification affected or prepare a new occupational classification. Such revised or new occupational classification and rates of pay thereof shall be subject to the Union's agreement.

ARTICLE 31 RATES OF PAY

31.01 Rates of pay shall be as set down in Appendix " A attached hereto.

31.02 The application of the terms of this Agreement and the introduction of the new wage plan as per Appendix "A" shall not have the effect of reducing any employee's wage rate at the time of its execution.

ARTICLE 32 RENEWAL, AMENDMENT AND TERMINATION

- 32.01 (a) This Agreement shall be in effect from April 1, 2003 to March 31, 2006 and shall continue from year to year after that date unless either party gives notice in writing of its intention to terminate the Agreement or to enter into negotiations for the purpose of amending the Agreement. Such notice shall be given up to six (6) months and not less than three (3) months prior to any such yearly date of termination.
 - (b) If notice of intention to amend is given either party in writing pursuant to the provisions of the precedingparagraph, negotiations shall commence not later than ten days after the date of such written notice, and if such negotiations do not result in agreement prior to the date of termination of the Agreement or within forty (40) days after such negotiations have commenced, whichever is the later date, then this Agreement shall terminate, subject always to the right of the parties to extend the period of negotiations by mutual agreement.

ARTICLE 33 EFFECTIVE DATES AND WAGE INCREASES

33.01

EffectiveApril 1, 2003. It shall remain in force for a period pursuant to Article 32 hereof and it shall supersede all previous agreements.

ARTICLE 34 LETTERS OF UNDERSTANDING AND AGREEMENTS

Letter of Understanding No. 1 - 1971 -72
Letter of Understanding No. 1 - 1973 -74
Letter of Understanding No. 1 - 1974 -75
Letter of Understanding No. 1 - 1977
Letter of Understanding No. 1 - 1988
Letter of Understanding No. 1 - 1990
Letter of Understanding No. 1 - 1990
Letter of Understanding No. 1 - 1992
Letter of Understanding No. 2 - 1992
Letter of Understanding No. 1 - 1996
Letter of Understanding No. 1 - 1997
Letter of Understanding No. 2 - 1997
Letter of Understanding No. 3 - 1997
Letter of Understanding No. 4 - 1997
Letter of Understanding No. 1 - 1999
Letter of Understanding No. 1 - 1999

27 LETTER OF UNDERSTANDINGNO. 1 - 1971/72

RE WORK OF THE BARGAINING UNIT

In order to clarifythe interpretation and application of Article 2, sub-section 2.02 d the Contract between the parties hereto, the Union and Company agree that:

"No Supervisor, or persons above the rank of Supervisor, shall carry out work normally falling within the work assignments of employees covered by this Collective Agreement, except under the following conditions:

- Emergencies Union to be notified before and/or after.
- (a) (b) Difficult troubleshooting or problems.
- Investigating customer complaints.
 Preparation of quotation/estimates. (c)
- Instructionand training of personnel.
- Developing new methods or procedures.
- Assisting with the completion of work to ensure prompt customer service only when necessary.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413	Piedmont Hawthorne Aviation

LETTER OF UNDERSTANDING#1 - 1973/74

RE COMPETING WORK

Terms of employment with Piedmont Hawthorne Aviation are such that employees and/or members of the bargaining unit shall not carry on a business or do other work which in the judgement of the Company is similar to, or of a competitive nature.

The Union agrees to furnish the Company with the term of office, and the names of its duly elected officers and/or representatives who are required to perform any act in connection with the carrying out of this Agreement and undertakes to promptly notify the Company of any changes therein.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413		Piedmont Hawthorne Aviation
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LETTER OF UNDERSTANDING#1 - 1974/75

RE: CHRISTMAS HOLIDAY SCHEDULING

The Company and the Unionagree that for the purpose of Christmas Day, work scheduling, the Companywill not ask the same man two (2) years in a row to work Christmas Day, and the Christmas holiday scheduling shall be posted no later than December 1st.

For Christmas Day scheduling the people scheduled will be from the bottom of the seniority list up. Once the employee has been on bottom he will roll over to the top and the list will proceed one up.

In the event casual labour is hired to work Christmas Day, those who were to have worked will follow in the following year.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413	Piedmont Hawthorne Aviation

LETTER OF UNDERSTANDING#1 - 1977

RE: RETIREMENT	
Piedmont Hawthorne Aviation and Lodge 2413 Inter Workers.	rnational Association of Machinists and Aerospace
Without prejudice the Union and the Company agree Piedmont Hawthorne Aviation shall be the last day of the	
The Company and Shop Committee, by mutual agracircumstances for an indefinite period beyond the normal 65.	
International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413	Piedmont Hawthorne Aviation

LETTER OF AGREEMENT #1 - 1988

RE: SUMMER HELP

- 1. The primary function of the summer help is to aid in vacation relief.
- 2. The Union must be notified in writing of the intent and hiring of each summer relief as well as their termination.
- 3. The Companycanemploy summer help from May 1 through September 30 or during the Christmas or winter breaks. But if their time exceeds ninety (90) consecutive days the employees become part of the seniority list and their time with the Company will count towards their seniority.
- 4. The Union agrees to a rate of seventy-five percent (75%) of the minimum learner linecrew rate the first year. If they stay longerthan ninety (90) consecutive days the Company will owe them the difference between what
- 5. The Company may utilize summer relief in any classification they wish as long as they are being used primarily as vacation relief.
- 6. Summer help will not be permitted if there is a lay-off in any department where the summer help is being utilized or the laid off employees are capable and qualified to perform the work.
- 7. The Union will be entitled to act on their behalf should a problem arise.
- 8. Such employees shall be excluded from all other benefits in the collective agreement.

International Association of Machinists and Aerospace Workers, Transportation District140 & Local Lodge 2413		Piedmont Hawthorne Aviation
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LETTER OF UNDERSTANDING #I-1990

RE: TOOL ALLOWANCE

As a result of our discussions during the 2000 negotiations regarding tool allowance (clause 23.06), for the reasons discussed it was agreed to increase the tool allowance to twenty-five cents (25¢) per hour and roil it into the applicable wage rates prior to applying the general increase. As a result of our discussions during the 2000 negotiations, only those employees doing vehicle maintenance would be entitled to this allowance.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413	Pie	edmont Hawthorne Aviation

LETTER OF UNDERSTANDINGNO. 4 - 1990

RE: ABSENTEEISM

Recognizing the need to prevent such abuse it is hereby agreed that the parties will co-operate with each other in maintaining this program to stop such abuse.

If there is significant change in the overall rate or pattern of one day absenteeism the Company may notify the Union that it wishes to revert back to the first day requirements as a result of such abuse.

The parties will meet and attempt to resolve the problems that caused the Companyto notify the Union of such change.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413		Piedmont Hawthorne Aviation
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LETTER OF UNDERSTANDING#1 1992 - 1994

Revised	May	2003
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RE DISCRIMINATION POLICY

The Company and the Union agree Jointly on matters relating to discrimination, sexual and personal harassment in the work place for all employees shall not be tolerated. It is further agreed that conditions and procedures developed as a result of this policy will be governed by Canadian Human Rights Code.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413		Piedmont Hawthorne Aviation
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LETTER OF UNDERSTANDING#2 1992 - 1994

R E PROPER TOOLS AND EQUIPMENT

During the 1991/92 negotiations, the matter above was discussed by the parties.

It is hereby agreed that the Companywill supply all the proper equipment to carry-out the work such as Special tools, fork lifts, bolts, cotter pins, etc. which are not part of a mechanics normal tool kit.

Within sixty (60) days after ratification of this agreement the parties will get together to deal with "normal" tool kit.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413	Piedmont Hawthorne Aviation

LETTER OF UNDERSTANDINGNO.1 - 1996

RE: LINE CREW SHIFTS

The Company and the Union agreejointly to new Line Crew shifts as follows:

Weekend Shifts - Saturday and Sunday to consist of twelve (12) hour shifts.

The Saturday and Sunday shifts of twelve (12) hours will be at a straight time rate, overtime will be paid in accordance with Article 21.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413		Piedmont Hawthorne Aviation
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LETTER OF UNDERSTANDING NO. 1-1997

RE: CONTRACTINGOUT

The Company agrees to meet with representatives of the Union in advance for the purpose of discussing the Company's plans to sub-contractor transfer out work normally performed by members of the bargaining unit. The discussions will include the reasons for the decision and timing of implementation. The Union will be given an opportunity to provide commentand suggest modifications to the Company's proposed plan. Such input will be considered by the Company prior to rendering a final decision in the matter.

In any event, the Company shall not sub-contractor transfer out work normally performed by members of the bargainingunit which results in the layoff of any present full-time employee.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413	Pledmont Hawthorne Aviation

LETTER OF UNDERSTANDINGNO. 2 - 1997

RE: JOB DESCRIPTIONS

Provided the employee has the necessary qualifications, an employee shall assist with work in another classification on a temporary basis (not to exceed one shift on any occurrence). when there is a shortage of help in the other classification, there is a shortage of work in the employee's own classification, or in the event of an emergency.

It is not the intention of the Employer to require an employeeto regularly performwork outside of his or her classification. The parties agree to discuss necessary changes to existing job descriptions during the monthly meetings of Management and the Shop Committee.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413	Piedmont Hawthorne Aviation

LETTER OF UNDERSTANDINGNO. 3 - 1997

R E REPORTINGAND LEAD HANDS

The Union hereby agrees to withdraw its outstanding grievance concerning the appointment of a CSR Lead Hand.

The Company shall give a CSR due consideration for future Lead Hand openings.

Building Maintenance employees shall report directly to management.

 ${\tt CSRs}\ shall\ report directly to\ managements ave\ and\ except\ when\ management is\ not\ present at\ the\ Aerocentre\ in\ which\ case\ they\ shall\ report to\ the\ Lead\ Hand.$

international Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413	Piedmont Hawthorne Aviation

LETTER OF UNDERSTANDINGNO. 4 - 1997

RE: PART-TIMEWORKERS, ALL CLASSIFICATIONS

It is agreed that the Company has the right to hire and utilize part-time workers for all occupational classifications provided that the following conditions are met:

- (a) A part-time worker's regular hours is intended not to exceed twenty-four (24) hours in a calendar week.
- $\begin{tabular}{ll} \textbf{(b)} & Total part-time hours shall not exceed twenty percent (20\%) of the weekly scheduled hours. \end{tabular}$
- (c) Part-time workers shall not be utilized **for** the purpose of displacing full-time workers
- (d) With respect to unscheduled overtime work, regular full-time employees shall have the right of first refusal/opportunity in accordance with seniority. provided the employee is qualified and has worked the shift immediately preceding the work.
- $\label{eq:continuous} \textbf{(e)} \qquad \text{Part-timeworkers shall not be entitled to the benefits pursuant to Article 25 of the Agreement.}$

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413		Piedmont Hawthorne Aviation
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LETTER OF UNDERSTANDING#1 - 1999

CSR/MARSHALLER

After Training

Arriving Aircraft:

- Are to be Marshalledin, Chalked and Red Carpet to be placed at door. . . Met with Canpass phone. 10.
- 11. 12.
- Rental Cars brought out.
 Find out pllots requirements, i.e., fuel, departure time and confirm with pilots that brakes are off 13.
- Discard any trash.

DEPARTINGAIRCRAFT:

- Make sure Red Carpet is placed at door.
- 2. 3. 4.
- Coffee is made and put into their thermos.

 All catering, coffee, ice and newspapersbrought out to aircraft
- Assist with light baggage.

ALSO:

After Training

- 1.

- Such other related duties may be assigned from time to time.

 Carry out the same work as outlined in the CUSTOMER SERVICE REPRESENTATIVE "Work Performed" job description.

international Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413		Piedmont Hawthorne Aviation
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42 APPENDIX "A"

CLASSIFICATIONAND WAGE RATES

CSR/MARSHA	ALLERS		PRESENT	Rate	
RETR	0	то	APRIL 1, 2003 APRIL 1, 2004 APRIL 1, 2005	\$17.96/HOUR \$18.68/HOUR \$19.24/HOUR	
LINE CREW			PRESENT	Rate	
RETRO	ТО		APRIL1, 2003 APRIL1, 2004 APRIL1, 2005	\$20.96/HOUR \$21.80/HOUR \$22.67/HOUR	
MAINTENANG	CE		PRESENT	Rate	
RETR	0	то	APRIL 1, 2003 APRIL 1, 2004 APRIL 1, 2005	\$21.22/HOUR \$22.07/HOUR \$22.95/HOUR	
VEHICLE MAINTENANC	CE		PRESENT	Rate	
RETRO	ТО		APRIL 1, 2003 APRIL 1, 2004 APRIL 1, 2005	\$22.72/HOUR \$23.63/HOUR \$24.58/HOUR	
GENERAL LABOURER			PRESENT	Rate	
RETRO	TO		APRIL 1, 2000 APRIL 1, 2001 APRIL 1, 2002	\$17.96/HOUR \$18.68/HOUR \$19.24/HOUR	

EMPLOYEES HIRED AFTER OCTOBER 06, 1997

Pay scale for employees hired after October 6, 1997 will proceed through their wage scales with negotiated increases, however, upon completing five (5) years of service (continuous) the employee will immediately top up at higher pay scale.

APRIL 1, 2003

	LINE CREW	MARSH/CSR/GEN LAB	MTC
START	11.10	10.26	11.96
6 MONTHS	11.24	10.72	13.11
1 YEAR	12.53	11.40	13.68
2 YEAR	13.67	12.53	14.81
3 YEAR	14.52	13.96	16.53

APRIL 1, 2004

	LINE CREW	MARSH/CSR/GEN LAB	мтс
START	11.54	10.67	12.43
6 MONTHS	11.69	11:14	13.63
1 YEAR	13.03	11,86	14.22
2 YEAR	14.21	13.03	15.40
3 YEAR	15.10	14.52	17.19

APRIL 1, 2005

	LINE CREW	MARSH/CSR/GEN LAB	MTC
START	12.00	11.10	12.93
6 MONTHS	12.15	11.59	14.18
1 YEAR	13.55	12.33	14.79
2 YEAR	14.78	13.55	16.02
3 YEAR	15.70	15,10	17.88

APPENDIX "B"

JOB DESCRIPTIONS

QUALIFICATIONS OF EMPLOYEES

In determining qualifications for classification purposes, the Company will, at its discretion, credit a new or transferred employee with previous experience and training acquired outside the Company or in another department, provided that such experience and training is equivalent in value to the Company for the experience called for in the subject classification. An employee shall be expected to carry out the duties of his trade, but this shall not be interpreted to mean that an employee shall refuse to render assistance of a temporary nature as required or in the event of an emergency or shortage of work.

In all trades which are graded A, B and C or any portion thereof, progression to the next higher grade is dependent upon:

- (a) In cases of question or doubt, passing a qualification level or trade test which may be comprised of one, or a combination of, written, oral or practical examinations. Such tests shall be based only on the requirements of the occupational classification the employee is claiming.
- (b) Availability of work for additional personnel in the higher occupational classification.
- (c) The time required by an employeeto complete a given job and the quality of such work is of major consideration when applying for reclassification to a higher group.

PURPOSEOF JOB DESCRIPTIONS

Job Descriptionsgovern the classification of employees and their work assignment.

JOB TITLES

Each occupational classification into which an employee may be classified is referred to by a Job Title. The Job Title, though indicating as clearly as possible the general nature of the work performed serves only as a distinguishing reference and is not to be taken as a statement of job content.

JOB DESCRIPTIONS

- (a) The Job Description describes typical and normal requirements. These requirements are characteristic of the job and illustrate a level of difficulty of work, and are not intended to list or describe all work operations, or tasks done within the classification.
- (b) The Job Description distinguishes the job from all other jobs.

CLASSIFICATION OF EMPLOYEES AND WORK ASSIGNMENT

- (a) An employee will be classified on the basis of the work he normally and regularly performs; he is correctly classified ifthe distinguishing elements in the Job Description for his classification are recognizable in the work normally and regularly assigned to him.
- (b) An employee is not necessarily required to perform all the work contained in the Job Description for his classification, provided he is doing the work that distinguishes the classification.
- (c) As part of promotional procedure an employee may be required to perform some of the work of the higher grade for a reasonable period under close guidance and instruction, in order to qualify for advancement.

(d) An employee should be qualified to, and may be required to, perform the work of the lower grades of his occupation.

DEFINITION OF TERMS

Degree of supervision indicates the extent to which the employee has independence of action in performing the job. The following terms when used in Job Descriptions shall have the meaning as defined herein:

- (a) General Supervision Work is within general instruction and procedure, or is controlled by general methods of procedure. Unusual problems are referred to seniors.
- (b) Normal Supervision Employee is required to plan and perform a sequence of operations where standard or established methods of procedure are available. and make decisions as to quality, tolerances, operation and set-up sequence. Employee has access to instruction on questionable problems.
- (c) Close Supervision. Work is covered by complete instructions, either written or oral, or work performed under direct guidance of seniors to whom doubtful problems are referred. (Repetitive work requires a decreasing degree of instruction.)

SELECTION OF LEAD HANDS AND CHARGE HANDS

The selection of Lead Hands and Charge Hands will be governed by the following major points in order to merit as listed:

- (a) Initiative, personality and ability to supervise.
- (b) Technical qualifications and experience.
- (c) All other items being equal, seniority will govern the choice.

CHARGE HAND

A Charge Hand has the same specific duties and responsibilities as defined under Lead Hand. In addition, he may have the responsibility of planning, directing and coordinating the work of one or more lead hands.

LEAD HAND

A Lead Hand's primary requirement is that he be capable of **creating** and maintaining a conscientious attitude among his crew by setting the pace and technical standards above the required level. The jobs will be allocated to the Lead Handby a Charge Hand, Foremanor Superintendent, whereupon the Lead Hand assumes the responsibility of meeting delivery requirements, and all technical standardsapplicable. In addition, the Lead Hand must arrange for the requisitioning of all materials required.

The Lead Hand is responsible to make certain that all members of his crew sign the appropriate forms during and immediately upon completion of a job.

The Lead Hand should meet the highest qualifications for his trade. He should be able to check, Inspectand ground test all work turned out by his crew. He is required to receive and schedule all work allocated. This implies that the Lead Hand keep abreast of aircraft and other job schedules.

He must becapable of applying instructions received on new systems, installations or methods. He should be able to develop and recommend routine maintenance schedules.

He must be aware of the current stock level, sources and relative costs of items which are required for his specific work. He must prepare progress reports when required. He must be capable of estimating labour and materials required for any job.

JANITOR/LABOURER

(i) Work Performed

Required to sweep and clean building premises, washrooms, offices, etc. Maintain outside properties, weed control, gardening, cleaning, etc. To wash down, vacuum, clean and polish aircraft interior and exterior surfaces, and its related equipment.

SUPERVISION • GENERAL

LINE CREW

(i) Work Performed

Required to operate all types of equipment necessary for the efficient operation of the hangar and to carry out lubricatio or temporary repairs, and report damaget o such equipment. To carry out all duties, including initial paperwork, Custome liaison, for all phases of Company activities. All duties involved in aircraft storage, handling, servicing, and hanga operation as set down by the Company including fuel and lubricant sales and servicing. To assume responsibility of security of Company premises and property as well as that property in Company care and custody on all shifts.

(ii) Knowledge and Ability

Required to possess a valid "G" License, AVOP and Transport of dangerous goods. A general knowledge c aircraft and handling methods. A complete knowledge of the operation and maintenance of all associate equipment, including hangar and facilities. A working knowledge of all services, such as power, light, heat, fir fighting and communications systems in Company use. A complete knowledge of all fuels and lubricant: including prices, sales, acquisition, storage and dispensing of same. A working knowledge of initial paper wor requirements in all Company operations.

(ili) Supervision

Works under "Normal Supervision" since all unusual cases can be referred to senior personnel in the respective departments.

PLANT MAINTENANCE MECHANIC

(i) Work Performed

Performs carpentry, plumbing, heating, repairs and service to plant equipment, including minor electrical repairs. General maintenance of the building and premises.

SUPERVISION-GENERAL

PLANT MAINTENANCEMECHANIC • SPECIALIST VEHICLE MAINTENANCE

(i) Work Performed

Performs carpentry, plumbing, heating repairs to plant equipment, including minor electrical repairs. General maintenanceof buildings and premises. Responsible for the maintenanceand repairs of all Company vehicles within the limits of tools and repair equipment availability on the premises. Responsible for the maintenance and repairs of small engine equipment such as lawnmowers, snowblowers, weedeaters, etc.

LINE CREW - LEARNER

To allow Company the reasonable time to properly evaluate, instruct and train new employee within the probationary period of fifty days worked in a three (3) Month period pursuant to Article 10.02 so as to determine the employee's qualifications to meet the job description of "Line Crew". Knowledge and ability.

CUSTOMER SERVICE REPRESENTATIVE(CSR)

Required to possess a valid Ontario Driver's License.

Work Performed

- (a) The efficient operation of the Aerocentre reception desk and associated duties while employed on a shift schedule.
- The preparation and balancing of the daily refueling journals and preparation of receivable/payable accounting.
- Response to customer enquiries; reservation requests; switchboard telephones; Unicom; vehicle dispatch and radio; requests for aircraft servicing; car rentals; hangar/ramp storage and over-thecounter "Pilot accessory sales".
- The preparation of service request forms, hangar/ramp storage records and the daily aircraft movements and services log.
- Drive the Aerocentre courtesy vans for the purpose of meeting aircraft and promoting Piedmont HawthorneAviation at Customs: chauffeur customers to and from aircraft/Aerocentre and localareas as required; pick up commissary order as required.
- The maintenance of "good will" as a hostess at the reception desk and lounge in providing travel assistance, coffee service, etc.
- The issuing of the master keys to Piedmont Hawthorne employees as required and the recording of the key whereabouts.
- a. Monitorvehicle/personnel access onto Aerocentre aircraft parking ramp.
- The appearance of the Aerocentre common areas periodic tidying and ensuring cleanliness of coffee/commissary locations and reception desk.
- 10. Updating GlobalGAS-500A/NDB-2 Memory Module for customers.
- 11. The ordering of coffee, ice supplies and commissary as required (arrange commissary pick-ups).
- 12. Monitor inventories and advise Supervisor of shortages.
- 13. Computer terminal operations.
- 14. Such other related duties as may be assigned from time to time.

49 APPENDIX "C"

SICK CERTIFICATE

This is to certify that Mr. /Mrs. /Miss /Ms		
has been ill under our care from	to	
and was unable to performhis/her normal duties as he/s	she was medically unfit for work.	
The above noted individual is able to return to work on_		
Physician's Name(Please Print)		
Address		
city:	Postal Code:	
Telephone No.: _()(Area Code)	<u> </u>	
Physician's Signature:	Date:	

The Companyagrees to reimburse to the employeethe Doctor's charges for the issue of a Certificate of Sickness at the current rate charged by the attending doctor.

The Company Certificate of Sickness form is as provided.

AGREEMENT RATIFIED this $\underline{18}^{th}$ day of \underline{March} , 2003.

International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413	Piedmont Hawthorne Aviation

AGREEMENT SIGNED this	_day of	2003.
International Association of Machinists and Aerospace Workers, Transportation District 140 & Local Lodge 2413		Piedmont Hawthorne Aviation.
	_	
	_	
	_	

GENERAL CHAIRPERSON 2580 DREW ROAD SUITE 203 MISSISSAUGA ON L4T 3M5 TELEPHONE (905) 671-3192)

MEMORANDUM **OF** SETTLEMENT

BETWEEN:			
PILDMONIT HAWTHARME ANIATION			
PIEDMONT HOW THORNE ANIAMON (Hereinafter referred to as the "Company")			
and			
(Hereinafter referred to as the "Union")			
(Hereinafter referred to as the "Union")			
 The parties herein agree to the terms of this memorandum as constituting full settlement of all matters in dispute. 			
2. The undersigned representatives of the Union do hereby agree to fully			
recommend complete acceptance of all the terms of this memorandum to their members.			
3. The parties herein agree that the term of the Collective Agreement shall be			
from APUL (-2003 to MARCH 31-2006 4. The parties herein agree that the said Collective Agreement shall include the			
terms of the previous Collective Agreement which expired on			
following amendments are incorporated.			
(1) All matters previously settled and agreed to by the parties prior to the date hereof.			
Dated this STH day of MARCH 2003, at TORINTO			
Employer Signature(s) Union Signature(s)			
Mark John Color Mark Mark Mark Mark Mark Mark Mark Mar			
(Norman E Star)			
King Thrust Wat			
1 Harris A	-2		
X Hori	5/		
Conciliation Officer's Signature:			